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Defense AT&L *eLetter*



Acquisition Today for Tomorrow's Transformation

*Ken Krieg
Under Secretary of Defense (AT&L)*

Message from

February 2007

The Under Secretary of Defense (Acquisition, Technology and Logistics)

Providing our warfighters with world-class systems and support requires a logistics system that is responsive to their needs – a system that is integrated, efficient and effective, and maintains our weapons systems over a complete life cycle. Mr. Jack Bell, Deputy Under Secretary of Defense for Logistics and Materiel Readiness (L&MR), is leading this effort in support of Goal 4, "[Cost-Effective Joint Logistics Support for the Warfighter](#)" in the AT&L Implementation Plan.

[continued...](#)

Acquisition Policy and Initiatives

Accountability and Management of Military Equipment. The Under Secretary included business transformation as one of the goals in his strategic plan. Watch this [Video-taped interview](#) with Mr. Richard K. Sylvester, Deputy Director, Acquisition Resources & Analysis for P&E Policy, Office of the Under Secretary of Defense (AT&L), to learn how the Department is taking action to improve property accountability and management of our military equipment and what this means to you.

Workforce Corner

The Defense Acquisition University will host its annual **Acquisition Community Conference** on April 17, 2007 at the DAU Fort Belvoir campus. The theme this year is: "Trends in the Acquisition and Program Management of Services in DoD." The last decade has seen a striking trend in the Department toward acquiring services rather than goods and systems. This conference will closely examine DoD's acquisition of services and highlight best practices as well as potential pitfalls. The conference will include a Service Acquisition Executive (SAE) Panel, an Industry Panel, two parallel break-out sessions, and a Congressional Panel. James Finley, DUSD (A&T) will be the keynote speaker, and David Walker, the Comptroller General, will give a GAO perspective on DoD's acquisition of services. [For more information and registration...](#)

New Graduate Degree Courses for AT&L Workforce Members. Two new online courses can be applied toward California State University's Master's in Public Administration degree. The new media-rich offerings were designed with the AT&L workforce in mind. [Read more...](#)

continued...

Job Support Tools

Tri-Service Webcast presents latest DoD systems engineering (SE) initiatives. On February 23, 2007, Mark Schaeffer, Director, Systems and Software Engineering (DUSD(A&T)) chaired a panel of senior engineers from each of the Services: Doug Wiltsie, Army; Carl Siel, Navy; and Terry Jagers, Air Force. The panel presented the latest SE initiatives in DoD and discussed the challenges and opportunities in implementing them in their acquisition programs. [Watch the video-taped panel discussion.](#)

Online Library Resource. You can visit the **DAU Virtual Library** - the Internet presence of the David D. Acker Library and Knowledge Repository - and access digitized reports and documents with just a mouse click! [To learn more...](#)

Upcoming Events

[DoD Standardization Conference](#), Mar 13-15, Arlington, VA

[23rd National Logistics Conference & Exhibition](#), Mar 19-22, Miami, FL

[DoD RFID Summit](#), Apr 3-4, Washington, DC

[DAU Acquisition Community Conference](#), Apr 17, Fort Belvoir, VA

[NCMA World Congress](#), Apr 23-25, Dallas, TX

Technical Support

Questions or Comments

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Message from the Under Secretary (continued)

Through the full integration of Life Cycle Management principles into the Department's and the Services' acquisition and sustainment processes, we will enhance materiel (weapon systems and major equipment) readiness outcomes, which are vital to mission success. We have formed an integration task force to concentrate on establishing and aligning life cycle policy, processes and metrics to readiness outcomes, aligning resources to these readiness outcomes, and institutionalizing related governance mechanisms. We are expecting a report from the task force next month.

Another area of focus is the integration of supply chain operations that efficiently and effectively support our warfighters from source of supply to point of consumption. Focusing on our customer, we established several initiatives to implement integrated supply chain operations and streamline current activities. They include Joint Logistics Capability Portfolio development, establishment of a fully functioning Materiel Readiness Board, oversight of retrograde and reset assets, and conduct of Joint CAP/Joint assessments.

L&MR also provides support to Goal 6, ["Improved Governance and Decision Process"](#) by leading the application of continuous process improvement (CPI) throughout the AT&L organization, and implementing a performance driven outcome strategy across the weapon system life cycle. We are beginning to educate the workforce on what is expected with CPI, and executing with a structured, disciplined and methodical approach to its implementation. All AT&L personnel should complete basic training on various CPI principles and roles on the [DAU CPI Continuous Learning Module \(CLE 015\)](#) before March 30, 2007. AT&L is also sponsoring a Green Belt / Level I CPI class March 5-9, 2007. I encourage each of you to send the appropriate staff members who would benefit from the Green Belt training. I appreciate your assistance in this important endeavor. My point of contact is Colonel Ricky Sherman, ODUSD(L&MR), at 703 695-0338.

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New Graduate Degree Courses Designed for AT& L Workforce

California State University, San Bernardino (CSUSB) announces that it will begin offering media-rich and completely online acquisition management courses. These courses can be applied toward CSUSB's Master's in Public Administration degree, or may be used as part of other educational programs with approval (Defense Acquisition University accreditation toward Level II is pending).*

The two online acquisition courses were developed to meet the needs of the AT&L workforce and boast a variety of cutting-edge media enhancements including video guest lectures, interactive learning exercises, simulations, and streaming audio and video. The two online acquisition courses are PA 618, "Government Systems Management, Acquisition, Contracting, and Capital Development" and PA 671, "Defense Acquisition Program Management."

PA 618 introduces the principles and concepts that underlie successful defense acquisition management, as well as major systems development and production. The course focuses on management of the acquisition process for defense systems from the development of an initial desired capability or need through design, development, production, fielding, sustainment, and disposal.

PA 671 builds on Defense acquisition program management theory presented in PA 618 and puts theory into practice by providing application skills needed in a program office or as an integrated product team (IPT) lead. If completed along with PA 618, the student will have completed the DAIWA Level II Program Management Certification academic requirements.

The course instructors have solid credentials and impressive professional experience. The many media enhancements not only enrich the learning experience, but they cater to individual learning styles. Courses are presented in modular formats, with features such as streaming audio and video, simulations, and interactive web pages to facilitate surveys and testing. Director of Distributed Learning, Dr. Jim Monaghan, says "This use of multimedia allows us to tailor content to different learning styles, and research shows that it has a greater impact on learning."

Cal State San Bernardino's College of Extended Learning will administer and manage the two online courses, assisting participants with course registration and other student services. Dr. Jeet Joshee, dean of the College, states that "although we are part of a state university, our goal is to work very closely with executive participants to provide the high level of service people usually associate with private institutions." Because these programs are not operated through state university funding, they will be available to any qualified person for the same cost, regardless of residency status.

For more information on Cal State San Bernardino's online acquisition courses contact Michael-Anne Barner in the College of Extended Learning: mbarner@csusb.edu or call (909) 537-3907.

* DAU accreditation pending; elective courses can be applied towards a Master's in Public Administration at CSUSB or may be used as a part of other educational programs with the permission of the coordinator of graduate instruction.

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The David D. Acker Library & Knowledge Repository – DAU Virtual Library

The David D. Acker Library & Knowledge Repository (Acker Library) historically has served the faculty, staff and resident students of DAU and the Defense Systems Management College (DSMC). Its physical collection contains DoD Acquisition specific historical documents, as well as current literature targeted at advancing the military Acquisition “state-of-the-art.” As with most traditional libraries, Acker has been investing in technology to bring the wealth of commercial digital information resources to its traditional client base while simultaneously digitizing its collection of historical Acquisition documents. Although economic constraints currently limit the availability of licensed, online subscription databases to DAU faculty, staff and resident students, there is still a wealth of electronic Acquisition information available, and it’s growing every day.

The DAU Virtual Library is the public access face of the Acker Library. The Online Catalog is the focal point for finding and retrieving information. Unlike the card catalogs of the past, the Online Catalog is itself a GATEWAY TO DIGITAL KNOWLEDGE. Indeed, one more tool for your AT&L knowledge toolbox.

Would you like to find the full text of relevant technical reports in digital format from: GAO, DoD IG, DTIC, CRS, and articles from the Defense AT&L and AR Journal, and more? Just add the DAU Virtual Library to your list of “Go To” resources. Here is the link to its home page: <http://www.dau.mil/library/>.

How does it work? Here is an example:

Mr. David M. Walker, the Comptroller General and head of the GAO, testified before Congress recently on the DoD budget and DoD transformation. You’ve been asked for a summary of his testimony. Go to the DAU Virtual Library home page and click on “Search Library Catalog”. Search using the terms: DoD Budget Transformation. One of the catalog entries is titled: DoD Budget and Transformation – Challenges and Opportunities. Click on the “Details” button and see the catalog record. The middle of this record provides the initials “URL” indicating a link to more information. It may be a link to the actual full text of the document, or more information about the document itself - such as the table of contents.

Members of the Acker Library team are constantly working to identify, catalog, and make available both current and historical DoD specific acquisition knowledge. Like the other facets of DAU, we’re here to help the DoD AT&L community to become better at what you do.

Should you have questions about the Acker Library and what it offers, or need assistance with the virtual library, contact library@dau.mil or call 703-805-2293.

We encourage you to take a few minutes to become familiar with the DAU Virtual Library. The graphics below give you a sampling of how digital information can be accessed from the DAU Virtual Library. *(continued on next page...)*

DAU Virtual Library -- Home Page at: <http://www.dau.mil/library/>



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**Below is Online Catalog entry for Sample Report ---
From your PC at Work or Home, Just Click on the Initials "URL" for
FULL TEXT ACCESS to the Actual Jan. 2007 Document**

record 1 of 3 for search words or phrase "DOD Budget Transformation"

Item Information **Catalog Record**

DoD budget and transformation : challenges and opportunities / David M. Walker
Walker, David M. (David Michael), 1951-

Publisher: U.S. Government Accountability Office, 2007.

Pages: 36 leaves :

Copy info: No copies currently available. (Estimated wait is days) .
1 copy total in all locations.

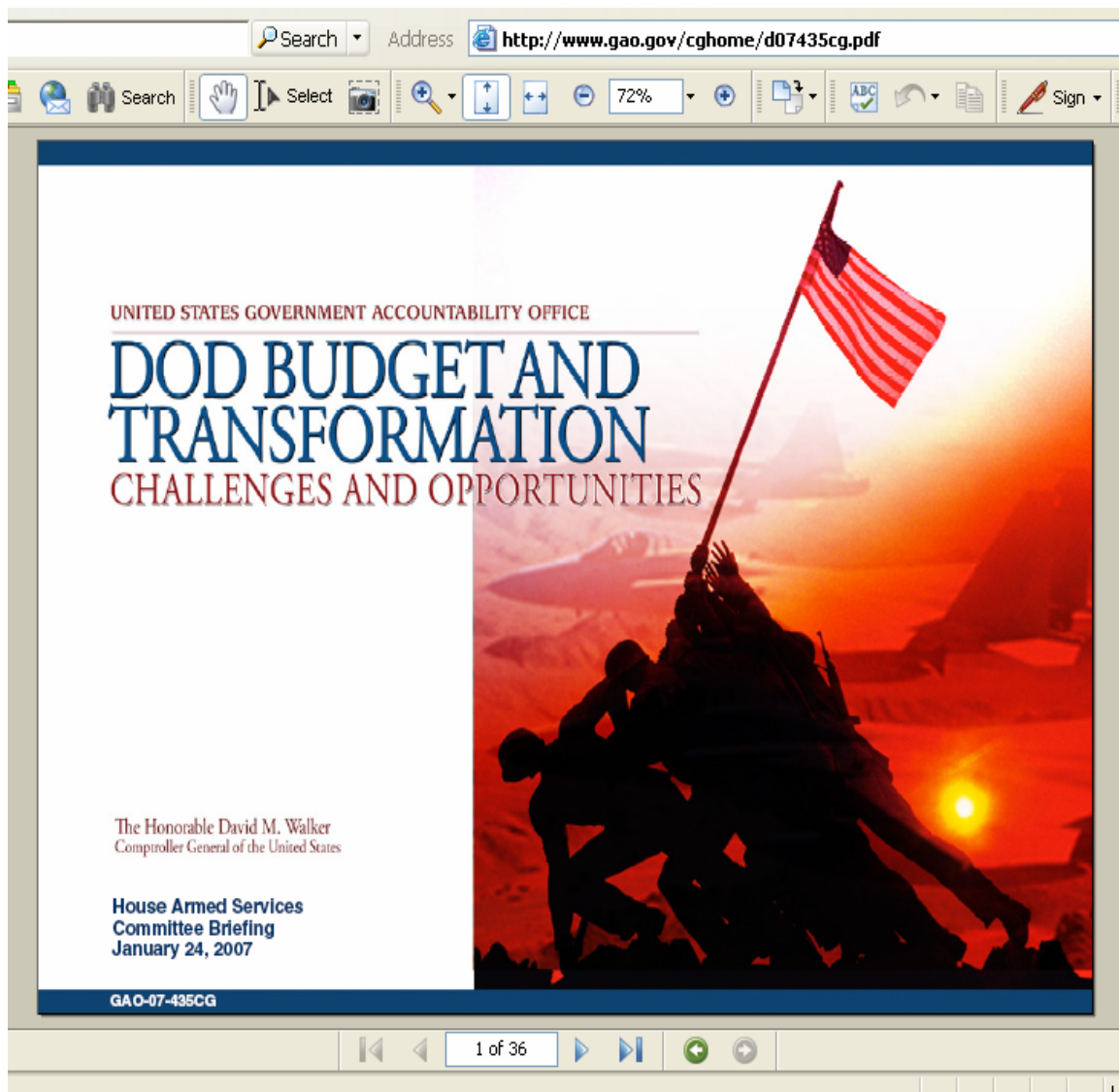
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DoD RFID Summit **(Radio Frequency Identification)**

As the official forum for the Department of Defense's RFID policy, the DoD RFID Summit aims to facilitate collaboration among DoD and Industry partners as the DoD RFID policy is executed and implemented.

Attendance at the Summit is a must for DoD partners, suppliers, and RFID vendors who want and need to stay abreast of the expanding DoD RFID requirements.

You'll learn how and when the most recent DFARS clauses are affecting your contracts, you'll be privy to lessons learned relevant to both DoD and commercial implementations, and you'll learn about the way forward for RFID and related technologies.

Hear and interact with speakers from government organizations such as the US Transportation Command and all the Services, and industry leaders from U.S. organizations as well as our European counterparts.

Join us to meet directly with official RFID policy makers, RFID solution providers, and government and commercial organizations that will share their RFID implementation experiences.

RFID is a key technology that is helping the Department achieve its vision for implementing knowledge-enabled logistics support for the warfighter.

Come learn about the benefits of an Integrated Supply Chain, including:

- Integrated data and timely data capture
- Asset visibility and increased in-transit visibility
- Improved cost and labor savings
- Accurate destination load planning
- Automated identification of misrouted materiel and inventory shrinkage
- Automatic receipt
- Enhanced confidence in the supply system

To secure your seat today, visit <http://www.DoDRFIDsummit.com>. Registrations will be accepted on a first-come, first-served basis until full. **For registration questions, please contact Karyn Calaway, 1-800-560-1980.**

For continual information and updates on the DoD RFID Policy, visit www.dodrfid.org.

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